

Police Reform and Transformation Board

Minutes of the meeting held on 14 September 2017 (1300-1600) at 10 Victoria Street, London

Security classification: Not Protectively Marked

Disclosable under FOIA 2000: Yes

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Force/organisation: National Police Chiefs' Council and Association of Police and Crime Commissioners

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ATTENDEES	
Name	Organisation
Dame Vera Baird QC	Police and Crime Commissioner for Northumbria
Katy Bourne	Police and Crime Commissioner for Sussex – dialled in
Jane Carey	Police Reform and Communications Manager, APCC/NPCC
CC Simon Cole	Chief Constable, Leicestershire Police
Richard Cooper	NPCC, Chief of Staff
Jacky Courtney	Director, Police Reform Development, APCC/NPCC
Cressida Dick	Commissioner, Metropolitan Police Service
Hacer Evans	Director, Digital Policing Programme
Charlette Holt-Taylor	Law Enforcement Transformation Unit
CC Stephen Kavanagh	Chief Constable, Essex Police
David Lamberti	Director, Policing, Crime and Fire Group, Home Office
Rebecca Lawrence	Mayor's Office of Policing and Crime
David Lloyd	Police and Crime Commissioner, Hertfordshire
Rachel Tuffin	Acting Chief Executive Officer, College of Policing
Lynne Owens	Director General, National Crime Agency
Oliver Shaw	Acting Chief of Staff, APCC
Jayne Stephenson	Chief Finance Officer, Office for the Police and Crime Commissioner for Greater Manchester and Vice President, Police and Crime Commissioners' Treasurers Society
Martin Surl	Police and Crime Commissioner for Gloucestershire
CC David Thompson	Chief Constable, West Midlands Police
CC Sara Thornton	Chair, National Police Chiefs' Council (NPCC)
Paddy Tipping	Police and Crime Commissioner for Nottinghamshire and Governance Lead for Specialist Capabilities
Richard Thwaite	The Chaucer Group

1 Welcome and Introductions

078/2017	<p>The Chair opened the meeting and welcomed attendees. Apologies were noted from:</p> <ul style="list-style-type: none"> Julia Mulligan, Police and Crime Commissioner for North Yorkshire Sir Thomas Winsor, Chief Inspector, HMICFRS <p>Members dialling-in included:</p> <ul style="list-style-type: none"> Katy Bourne, PCC for Sussex CC David Thompson, West Midlands Police
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079/2017	<p>The Chair thanked Julia Mulligan for her time as Chair of the Board with all members acknowledging the significant progress the Board had made during her chairmanship. The Board also noted the contributions of former Board members, Paul Lincoln (Director-General, Crime, Policing and Fire Group, Home Office) and CC Alex Marshall (Chief Executive Officer, College of Policing) and wished them well in their new roles.</p> <p>New attendees, Michael Lane, PCC for Hampshire and Richard Cooper Chief-of-Staff to Chair, NPCC, were welcomed to the meeting.</p>
080/2017	<p>The Board noted the agenda would focus on three substantive issues:</p> <ul style="list-style-type: none"> • The content the Away Day on the 20 October 2017 together with the ambitions for the Board over the next two to three years (Item 3 and 4) • Re-consideration of the 17 proposals already considered by the Board at its May meeting but on which the Board had sought more information. • Key findings of the Home Office Law Enforcement Transformation Unit’s Review of the Police Innovation Fund.
2A and 2B – Minutes from 12 June 2017 meeting and Action Log	
081/2017	<p>The Board approved the minutes from the 12 June 2017 meeting; noting the required amendment to para. 055/2017 and 057/2017, re-labelling a duplicate Action Item 24, to Action Item 024A and Action Item 024B.</p>
082/2017	<p>The Chair reviewed the Action Log. The Board noted that Action Items 013, 015, 017, 019, 022 – 030 from 12 June PRTB (except for Agenda Item 24A) have all been completed. Action Item 005 & 006 were discussed under ‘Any other Business’, outlined in paragraph 091/2017 below.</p> <p>The Board noted that Action Item 17 was being progressed by the Chair of the Specialist Capabilities Board (CC Sara Thornton) who had consulted on proposals to revise the governance arrangements for this police reform strand. The proposals would be considered by the Specialist Capabilities Board at its meeting on 20 September 2017.</p> <p>Home Office officials advised that, on Action Item 16, discussions had taken place with the relevant parties on the ROCU funding mechanism.</p> <p>Action Item 24A was being progressed by the Programme Lead for the National Enabling Programmes, in consultation with the Police ICT Company, and will be finalised at the end of the month to be discussed at the Board’s Away Day on 20 October 2017.</p>
3 – Chair’s Discussion Paper on future approaches and work of the Board	
083/2017	<p>The Chair presented the paper noting that the previous nine months had required the Board to spend the much of its time in the process to make recommendations to the Home Secretary for the allocation of the Police Transformation Fund. This had inevitably diverted effort from the Board’s original purpose to drive the implementation of the Policing Vision 2025 and also implement the valuable work undertaken by the Board in agreeing a transformation framework for its delivery.</p> <p>The Board supported the Chair’s ambition to move to a commissioning approach for any future funding recommendations noting that this also appeared to be accepted across the</p>

084/2017	<p>service. This approach would enable the Board to effect a coordinated, national approach to police reform. The Chair emphasised that the Home Office’s support for this joint endeavour, is critical.</p> <p>The Board prioritised the following issues for further discussion at the Away Day:</p> <ul style="list-style-type: none"> • Ensuring that any approach to managing and overseeing the portfolio of investments is aligned with Home Office processes, particularly for the nationally co-ordinated programmes. Any portfolio management approach needed to be proportionate but sufficiently robust to provide assurance. This was both to the service but also the Home Office’s Permanent Secretary in his role as Accounting Officer for his Department. Any evaluation strategy should evidence the benefits to policing and the community and should be related to the outcomes desired by the implementation of the Vision. • Examining operational capability gaps as a result of the changing nature of threat linking in with the capability review being undertaken into serious organised crime. The Home Office will also wish any thinking by the Board to consider the efficiency agenda. • Examining the different delivery vehicles that are needed to host and deliver the infrastructure associated with large, national ICT programmes (such as the Digital Policing Portfolio and the National Enabling Programmes). • Discussing how the Board can support the delivery of the Policing Vision 2025, especially as a mechanism for scaling successful local projects, sharing knowledge and best practice from projects that have been trialled across the UK and corraling coalitions of early adopters. <p>Action Item 030: The Chair of the Board and the Chair of the NPCC to develop an agenda for the Away Day reflecting the Board’s discussion.</p>
4. Summary of the outcomes of the Police Reform Joint Summit for Chief Constables and Police and Crime Commissioners held on 18 July 2017	
085/2017	<p>The Board noted the summary and the follow-up actions undertaken since the 18 July 2017 PCC/CC Summit.</p> <p>Action Item 031: Police Reform Support team to update the Vision 2025 Roadmap, presented at the 18 July 2017 PCC/CC Summit and disseminate to OPCCs and Chief Constables.</p>
5. Gateway Group Report - Review of Police Transformation Fund proposals	
086/2017	<p>The Board considered seventeen proposals for Police Transformation Fund funding, noting the views of the Gateway Group resulting from the Group’s meeting held on 30 August 2017. Members of the Board declared any interests that they had in individual proposals under consideration. Recommendations were made on each. The Chair of the Board and Chair of the NPCC would jointly write to each of the proposers with details of the Board’s recommendations to the Home Secretary.</p> <p>Action Item 032: The Board’s Away Day to include a session on the Workforce reform strand of the Policing Vision 2025.</p>

6. Status of 17/18 PTF and proposals submitted to the Fund	
087/2017	<p>The Board noted the paper outlining the status of the 111 submissions that had sought funding for 2017/18 financial year. The Board also noted the financial summary for the Police Transformation Fund prepared by the Law Enforcement Transformation Unit.</p> <p>Action Item 033: The Board to receive an updated financial summary of the PTF, prior to the Away Day.</p>
7. Any Other Business	
088/2017	<p>Adrian Wight, Home Office Law Enforcement Transformation Unit presented the key findings from the internal Home Office review of the Police Innovation Fund; including the successes of individual projects, shortcomings from the PIF process and lessons that have been transferred from the PIF to the administration of the Police Transformation Fund.</p> <p>The Law Enforcement Transformation Unit offered to share more detailed findings with Board members individually, out-of-session.</p> <p>Action Item 034: Law Enforcement Transformation Unit to brief Board members, as required, on detailed findings of the PIF Review.</p> <p>The Chair closed the meeting at 1530hrs.</p> <p>The Board's Away Day will take place on 20 October 2017, with the final Board meeting for the year, occurring on 6 December 2017, 1300-1600, NoPOCC Conference Room, Level 2, 10 Victoria Street.</p>