

Police Reform and Transformation Board

Minutes of the meeting held on 23 September 2016 at 10, Victoria Street, London

Security classification: Not Protectively Marked
Disclosable under FOIA 2000: Yes
Author: Adrian Wight
Force/organisation: National Police Chiefs' Council and Association of Police and Crime Commissioners
Date created: 23 September 2016

ATTENDANCE

Present

Julia Mulligan (Chair)	Police and Crime Commissioner for North Yorkshire
CC Sara Thornton	Chair, National Police Chiefs' Council (NPCC)
Vera Baird	Police and Crime Commissioner for Northumbria and Chair, Association of Police and Crime Commissioners (APCC)
David Lloyd	Police and Crime Commissioner for Hertfordshire
Paul Lincoln	Director General, Crime, Policing and Fire Group, Home Office
Nazir Afzal	Chief Executive, APCC
CC Stephen Kavanagh	Essex Police
Alex Marshall	Chief Executive, College of Policing
CC David Thompson	West Midlands Police
Jayne Stephenson	Chief Finance Officer, Greater Manchester Police and Crime Commissioner and Vice- President Police and Crime Commissioners Treasurers' Society
Tim Symmington	National Crime Agency
Supt. Tim Metcalfe	Chief of Staff, NPCC
Cat McIntyre	APCC
Richard Thwaites	Home Office IT
Adrian Wight	Home Office
Andrew Preston	Home Office (Minutes)

1. Welcome and introductions

1.1 The Chair welcomed attendees and introductions were made.

2. Minutes of the previous meeting held on 15 July 2016

2.1 It was agreed that the minutes of the meeting held on 15 July 2016 were an accurate reflection of the previous meeting. However they will be further assured by the NPCC and APCC before publication on their respective websites.

3. Policing Vision 2025

- 3.1 The meeting recapped the discussions on the Policing Vision 2025 ('the Vision') held at the Board away day on 14 September 2016. The last version of the Vision had been well received and taken away for final amendments.
- 3.2 This amended version was presented to the Board, alongside an accompanying "plan on a page". The Board agreed the Vision and was content for it (minus the summary) and plan to be put before the APCC and NPCC for final ratification. The Vision should be published to coincide with communications around the latest set of successful PTF bids in mid-October.
- 3.3 There was enthusiasm for the suggestion that the plan might be visualised. Alex Marshall offered to produce an accompanying infographic.
- 3.4 It was noted that the Board had a broader communications plan to set out which messages will need to be shared with whom and at what time. The plan is currently in draft form. Tim Metcalfe and Nazir Afzal will consider how it can be further developed progress would be reported back at a future meeting of the Board.

4. Police Transformation Fund Bids September 2016

- 4.1 Seventy two bids for Police Transformation Fund funding had been assessed by the Gateway Group against the relevant criteria. Prior to the meeting, the Group had circulated its recommendations to the Board and asked them to identify any matters they wished to raise by exception. Members were also asked to:
 - agree a Board position in respect to the use of PTF resources to support the development of new Police/Fire headquarters and back office collaboration
 - agree an approach to the bid uplift in dedicated undercover online resources within Regional Organised Crime Units
 - consider the adoption of a nationally commissioned approach in respect to big data, ERP systems and data storage.
 - note that acceptance of all the Gateway Group recommendations would result in a forecast under spend of £4,840,662 in 2016-17, but a forecast commitment of £43,948,773 in 2017-18.
- 4.2 The Board considered each of the bids made to the Fund taking account of the work done by the Gateway Group. Board members declared where they had an interest in the bid. It was agreed that following the meeting letters would be written to each of the lead bidders containing the recommendations of the Board which would be forwarded to the Home Secretary. These recommendations would form part of the Home Secretary's considerations as to whether to make a grant award from the Fund.
- 4.3 The Board noted that funding of £4.1m remained unallocated for 2016/17 after considering the bids that had been recommended by the Gateway Group and approved by the Board. It was also noted that funding requests for data analytics, LENS, and transformative aspects of fire collaboration still needed to be developed. Some

mitigations were available to address potential underspend and grant holders will be written to, to prepare for these measures as requested.

- 4.4 The Gateway Group was thanked for its work in assessing the large number of bids received and making sound, evidence based recommendations for the Board to consider

5. Any Other Business

- 5.1 Julia Mulligan and Sara Thornton are undertaking further work on developing the strategy and vision for the Board. They will report back in due course.

- 5.2 There was no other business.

6. Next Meeting

- 6.1 The next meeting will be held on Tuesday 15th November 201