

Police Reform and Transformation Board

Minutes of the meeting held on 20 March 2019 (1530-1645)

at NCA, 1 - 6, Citadel Place, Tinworth St, Lambeth, London SE11 5EF, London

Security classification: Not Protectively Marked

Disclosable under FOIA 2000: Yes

Author: Chloe Butcher

Force/organisation: National Police Chiefs' Council and Association of Police and Crime Commissioners

Date created: 20 March 2019

Name	Organisation
Simon Bennewith	Benefits Realisation Manager, Joint Portfolio Team
Derek Blundell	Portfolio Analyst, Joint Portfolio Team
Katy Bourne	Police and Crime Commissioner for Sussex
Mark Burns-Williamson	Police and Crime Commissioner for West Yorkshire, Chair of the APCC
Chloe Butcher	Police Reform Portfolio Support Officer, Joint Portfolio Team
Sabrina Cham	Portfolio Analyst, Joint Portfolio Team
Andy Cooke	Chief Constable, Merseyside Police
Richard Cooper	Chief of Staff, National Police Chiefs' Council (NPCC)
Ian Dyson	Commissioner, City of London Police
Simon Duckworth	City of London Police Authority
Steve Freeman	Representative for PAACTS; Chief Finance Officer, Office of the Police and Crime Commissioner for Lancashire
Susannah Hancock	Chief Executive of Association for Police and Crime Commissioners (APCC)
Charlette Holt-Taylor	Head of Law Enforcement Transformation Unit
Rebecca Lawrence	Chief Executive, Mayor's Office for Policing and Crime
David Lloyd	Police and Crime Commissioner for Hertfordshire
Scott McPherson	Director-General, Crime, Policing and Fire Group
Sara Thornton	Chair of the NPCC
Paddy Tipping	Police and Crime Commissioner for Nottinghamshire
Adrian Wight	Law Enforcement Transformation Unit, Home Office (and also part of the Joint Portfolio Team).
Robin Wilkinson	Head of Corporate Service, Metropolitan Police Service
Sir Thomas Winsor	Her Majesty's Chief Inspector of Constabulary, HMICFRS
Giles York	Chief Constable, Sussex Police
Replacement attendees:	
Nina Cope	On behalf of Lynne Owens (Director General, National Crime Agency)
Chris Spellerberg	On behalf of Olivia Pinkney (NPCC Lead for Local Policing; Chief Constable for Hampshire)
Rachel Tuffin	On behalf of Mike Cunningham (Chief Executive, College of Policing)

Item 1 – Welcome, Introductions and Apologies

060/2019	<p>The Chair welcomed attendees and noted apologies from:</p> <ul style="list-style-type: none"> • Mike Cunningham, Chief Executive, College of Policing • Dorothy Gregson, President of APACE; Chief Executive, Office of the Police and Crime Commissioner for Cambridgeshire
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061/2019	<ul style="list-style-type: none"> • David Lamberti, Director, Policing, Crime and Fire Group • Michael Lane, Police and Crime Commissioner for Hampshire • Lynne Owens, Director General, National Crime Agency • Olivia Pinkney, new NPCC Lead for Local Policing; Chief Constable for Hampshire • Martin Surl, Police and Crime Commissioner for Gloucestershire • David Thompson, Chief Constable, West Midlands <p>The following members declared non-financial conflicts of interest:</p> <ul style="list-style-type: none"> - David Lloyd – Hertfordshire bid – ANPR - Sara Thornton – Specialist Capabilities proposals - Mark Burns-Williamson – Local Policing proposals and Modern Slavery - Giles York – Digital proposals, Digital Policing Portfolio and Workforce lead - Paddy Tipping – Business Enablers proposals and PICTCo Board member - Mike Cunningham – Workforce proposals - Katy Bourne – leads on Video Enabled Justice Board, PICTCo Board member, leads on Digital Portfolio (APCC) - Rebecca Lawrence – digital projects and Director of Police Crime Prevention Initiatives
Item 2.1 and 2.2 – Minutes from 27 February 2019 meeting and Action Log	
062/2019	The Board agreed the minutes from the meeting of 27 February 2019.
063/2019	The Board reviewed the actions from Action Log pertaining to the issue of 19/20 planning (097, 098 and 099) and noted all 3 actions were closed.
Item 3 – 19/20 Planning and Further Prioritisation	
064/2019	The Chair noted that the purpose of an extraordinary meeting was to discuss further prioritisation of 19/20 proposals in light of changing planning assumptions for the Police Transformation Fund, however developments since the last Board (27.02.19) have left no funding immediately available to spend on new projects in 19/20. Despite this, the Board still met for two primary reasons: to discuss the issues surrounding the changes to the fund allocation and express their disappointment; and to consider next steps for 19/20 planning. Members were thanked for their attendance at short notice which illustrated the Board’s strong interest in this issue.
065/2019	Adrian Wight introduced the papers to the Board. The first paper presented an approach to further prioritising of new proposals which the PRTB had identified as priorities across reform strands in 19/20. The paper ranked proposals to identify an order by which to deploy funding as it becomes available. The Policing Portfolio Board (14.03.19) was presented with this ranking but as a result of the £6m allocation from the PTF to Serious Violence investment suggested that steps should be taken to reduce the cost of the current 19/20 portfolio to allow new proposals to be funded. As a result, the second paper presented to the PRTB explained options to reduce the cost of existing plans to allow some funding for new proposals. The third paper was included to provide information about the proposals being further prioritised for reference.
066/2019	The Board acknowledged the political imperative behind the £100m allocation to tackle serious violence but regretted that the decision to take £6m from PTF to fund it had been done with haste and without sufficient opportunity for consultation about the read-across

	to the PTF. It was felt that the Police Reform and Transformation Board had developed strong collegiality and trust as a result of its shared governance model but felt that this decision had not been made in that spirit. Home Office colleagues noted the views of the board and highlighted that the speed required to respond to the issue of serious violence with additional Government funding did not allow for consultation.
067/2019	The Board was informed that other avenues for funding the Serious Violence budget were explored but taking £6m from the PTF was identified as the best option. The remaining £94m was new funding for policing.
068/2019	The Board asked whether the currently unallocated £4m within the Early Intervention Youth Fund could be transferred to the PTF. Home Office colleagues stated that this would not be possible as Ministers explicitly stated, when agreeing to the EIYF, that all money awarded to it must be invested into Early Intervention Youth initiatives.
069/2019	It was acknowledged, following questions to Home Office colleagues, that reductions within to existing PTF projects were the only viable options to enable spend on new 19/20 proposals. The Board then looked to consider the papers provided by the Joint Portfolio Team.
070/2019	Adrian Wight explained that the team had devised five dimensions by which to consider the proposals. In light of this the proposals were scored; resulting in a ranking which determined the order for deployment of funding. The Board felt the methodology and criteria were good, providing a very accessible approach to prioritisation. In particular it was noted that the dimension of strategic fit against the spending review was sensible. .
071/2019	Some members of the Board queried the scoring of the Mobile Working proposal given pre-existing investment in mobile technology locally. Home Office colleagues stated that these points were being considered; in particular work was being conducted to look at the nature of this project's benefits. Other Board members stated that the Mobile Working project would be scalable across all forces and that not all were necessarily in the same position now. It was felt that to not prioritise national effort to maximise the benefits would be challenging with respect to HMT and Home Office Ministers.
072/2019	There was a general consensus that the Joint Portfolio Team's overall ranking of the 19/20 proposals was correct. The Board decided that they should seek to find funding for proposals which scored 6 or higher. A figure of £8.7m would need to be found from within the current PTF portfolio to fund these proposals.
073/2019	Adrian Wight then explained the financing paper which provided options for reducing the cost of existing plans to allow some funding for new proposals.
074/2019	Within the paper the national roll-out of DETS was identified as a possible area for saving if postponed to 20/21. The Chair of the Digital sub-board expressed that this would have a negative impact on the momentum of the project. The Board felt that efficiency should be targeted across the portfolio, and that SROs should be involved in determining where reductions can be made. This would include understanding the impact on investment requirements in 20/21 from refined planning assumptions. This work should be progressed at pace to allow funding certainty to the programmes.

075/2019	The Board agreed that projects should be asked to review 19/20 spend. It was agreed that the biggest reduction requests should be made to the major programmes (DPP, NEP and TF) to deliver £8m overall however smaller programmes should not be exempt. The Board agreed that for all other in-flight projects the Board should target a 2% reduction to 19/20 spend. If successful this would generate savings of approximately £1m.
076/2019	Action 100/2019: The Joint Portfolio Team to work collaboratively and at haste with major programmes to discuss potential £8m reductions for 19/20.
078/2019	Action 101/2019: The Joint Portfolio Team to take steps to identify small projects within the 19/20 portfolio; alerting them to the current circumstance of the PTF and request a 2% reduction in spend in light of this.
079/2019	Action 102/2019: A letter to be sent to all Police and Crime Commissioners and Chief Constables summarising the updated position of Police Transformation Fund and outlining next steps to be taken as identified by the PRTB.
080/2019	Action 103/2019: The Home Office to advise the Home Secretary of the PRTB's recommendations.